



Invitation to the Annual General Meeting of Shareholders for the Year 2026

R & B Food Supply Public Company Limited

On Thursday, 23rd April 2026 at 13.00 hrs

Via **electronic meeting system.** (E-AGM)

The Company will broadcast live from the Meeting Room at Company's head office, 4th floor of Building 1, No. 9 Pho Kao 3, Yaek 17, Khlong Chan Sub-District, Bang Kapi District, Bangkok 10240

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Date: 24th March 2026

Subject: Invitation to the Annual General Meeting of Shareholders for the Year 2026
(via electronic meeting (E- AGM))

To: Shareholders of R&B Food Supply Public Company Limited

Attachment

1. Profile of the candidates proposed to be appointed as directors of the Company and qualifications of the independent directors
2. Profile and Work Experience of the proposed auditors of the year 2026
3. Proxy (Form A, Form B and Form C)
4. Profile of independent directors for shareholders' proxy
5. The Company's Articles of Association in relation to the shareholders' meeting
6. Additional attachments to confirm the right to attend the shareholders' meeting via electronic meeting and proxy.
7. Guidelines for attending of Electronic Meetings by Inventech Connect
8. Privacy Notice for the Annual General Meeting of Shareholders for the year 2026
9. Annual Report 2025 (Form 56-1 One Report) in QR Code

The Board of Directors of R&B Food Supply Public Company Limited (the "**Company**") would like to invite the shareholders to attend the Annual General Meeting of Shareholders for the year 2026 (the "**Meeting**") on Thursday, 23rd April 2026 at 13.00 hrs. via **electronic meeting (E-AGM)** in accordance with the rules and regulations on electronic meetings, which the Company will broadcast live from the meeting room at the Company's head office, 4th floor of Building 1, No. 9 Pho Kaew 3, Yaek 17, Khlong Chan Sub-district, Bang Kapi District, Bangkok 10240 to consider the following agendas:

Agenda 1 Consider and Acknowledge the Company's Operating Performance for the Year 2025

Objective and Reason: The Company has summarized the operating results and the significant changes that occurred in the year 2025 as shown in the Annual Report of the year 2025 (Form 56-1 One Report) under Part 1, Heading 4 Management Discussion and Analysis in QR code (**Attachment 9**).

Board of Directors' Opinion: The Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders for the Year 2026 to consider and acknowledge the Company's Operating Performance for the year 2025 as details shown in the Annual Report of the year 2025 (Form 56-1 One Report) under Part 1, Heading 4 Management Discussion and Analysis in QR code (**Attachment 9**).

Voting to consider this agenda: This agenda is for acknowledgment. Therefore, voting is not required.

Agenda 2 Consider and Approve the Separate Financial Statements and the Consolidated Financial Statements of the Company and its Subsidiaries for the Year 2025, Ended on 31st December 2025, and Acknowledge the Auditor's Report.

Objective and Reason: To comply with the Public Limited Companies Act B.E. 2535 (and as amendments) and the Company's Articles of Association which requires the Board of Directors to prepare a balance sheet and income statement at the end of the fiscal year of the Company which have been audited by the authorized auditor and to propose to the Annual General Meeting of Shareholders for approval. The summary of the consolidated financial statements, compared with the previous years, are as follows:

Summary of the Consolidated Financial Statements of the company compared between 2024 and 2025.

Items	(THB Million)	
	Year 2025	Year 2024
Total assets	5,795.64	5,809.91
Total debts	857.27	843.35
Total shareholders' equity	4,767.13	4,950.21
Total income	4,316.27	4,406.29
Net profit attributable to shareholders	431.50	512.76
Net profit per share - attributable to shareholders (THB / Share)	0.22	0.26

Board of Directors' Opinion: The Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders for the Year 2026 to consider and approve the separate financial statements and the consolidated financial statements of the Company and its subsidiaries for the year 2025, ended on 31st December 2025 which have been audited by the authorized auditor and approved by the audit committee including to acknowledge the auditor's report as details shown in the Annual Report of the year 2025 (Form 56-1 One Report) under Part 3 Financial Statement in the QR Code. **(Attachment 9)**

Voting to consider this agenda: The resolution of this agenda requires the majority vote of the total number of votes of the shareholders who attend the meeting and cast their votes.

Agenda 3 Consider and Approve the Allocation of the Net Profit and Dividend Payment for the Operating Performance for the Year 2025.

Objective and Reason: The Company has a policy to pay dividends to shareholders each year at the rate not less than 40 % of the net profit remaining after deducting all types of reserves required by law. However, such dividend payment will depend on cash flow, investment plan and legal conditions. The Company takes into account the necessity and appropriateness of other factors in the future and that the dividend payment shall not have a significant impact on the usual operations of the Company. In this regard, shareholders can consider the additional details of the dividend payment policy as shown in the Annual Report of the year 2025 (Form 56-1 One Report) under Part 1, Heading 1.6 Dividend Payment Policy in QR code. **(Attachment 9)**

In addition, the Public Limited Companies Act B.E. 2535 (and as amendments) and the Company's Articles of Association stipulated that the Company shall allocate a portion of the annual net profit, as a legal reserve, of not less than 5% of the annual net profit deducted by accumulated loss aggregated (if any) until this legal reserve amounts to not less than 10% of the registered capital and stipulates that dividends shall not be disbursed from any funds other than profits. In cases where the Company still has accumulated losses, it is prohibited from paying dividends.

From operating results in the year 2025, the Company has a net profit in the year 2025 ending on 31st December 2025, according to the Company's financial statements, in the amount of THB 459,402,569. Therefore, The Company propose to the Annual General Meeting of Shareholders for the Year 2026 to consider and approve the dividend payment from operating results in the year 2025, which the dividend will be paid in cash at the rate of THB 0.210 per share, which representing the dividend paid from the net profit that is not subject to investment promotion (Non-BOI) at a rate of THB 0.176 per share, and from the net profit that is subject to investment promotion (BOI) at a rate of THB 0.034 per share, the total amount of dividend payment is THB 409,605,000 which is equivalent to 89.16% of the net profits after the deduction of tax and all other forms of reserves as stipulated by the law, paid from the annual net profit of the year 2025. This dividend payment is in accordance with the Company's dividend payment policy. In order to comply with the Public Limited Companies Act B.E. 2535 (and as amendments), the Company specifying the date for determining the lists of shareholders eligible to receive the dividend (Record date) on 8th May 2026, and the dividend payment will be paid on 22th May 2026.

In this regard, the Company has already allocated the legal reserve not less than 10% of its registered capital in compliance with the legal requirement. Therefore, the Company will not allocate additional net profit as the legal reserve. As of 31st December 2025, the Company has legal reserve at the amount of THB 200,000,000.

Moreover, individual shareholders may claim a tax credit on the dividend in accordance with the provisions set forth in the Revenue Code, Section 47 bis, as follows:

1. A dividend of THB 0.176 per share paid from accumulated profits that have been subject to corporate income tax at a rate of 20% shall entitle the shareholder to claim a tax credit at the rate of 20/80 of the dividend.
2. A dividend of THB 0.034 per share paid from accumulated profits that have been exempt from tax pursuant to the investment promotion incentives (BOI), shall not be subject to any withholding tax; accordingly, shareholders shall not be entitled to claim any tax credit.

Details of dividend payments compared between 2024 and 2025

Dividend payment details	Year 2025	Year 2024
Net profit (THB)	459,402,569	455,533,941
Number of shares (shares)	2,000,000,000	2,000,000,000
Deduct treasury shares under the Treasury Stock Program	49,500,000	-
Number of shares after deducting Treasury Shares	1,950,500,000	-
Earnings per Share (THB)	0.24	0.23
Dividend payment per share(THB/Share)	0.210	0.175
Total Dividend Payment (Baht)	409,605,000	350,000,000
Dividend Payment Ratio to Net Profit after Legal Reserve (Percent)	89.16	76.83

Board of Directors' Opinion: The Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders for the Year 2026 to consider and approve to not allocate additional net profit as the legal reserve because the Company already allocated the legal reserve with a total of not less than 10% of the registered capital, as of 31st December 2025, the Company has legal reserve at the amount of THB 200,000,000, and deems it appropriate to propose to the Annual General Meeting of Shareholders for the Year 2026 to consider and approve dividend payment from operating results in the year 2025, which the dividend will be paid in cash at the rate of THB 0.210 per share, which representing the dividend paid from the net profit that is not subject to investment promotion (Non-BOI) at a rate of THB 0.176 per share, and from the net profit that is subject to investment promotion (BOI) at a rate of THB 0.034 per share, the total amount of dividend payment is THB 409,605,000 which is equivalent to 89.16% of the net profits after the deduction of tax and all other forms of reserves as stipulated by the law, paid from the annual net profit of the year 2025. The dividend payment is in accordance to the Company's dividend payment policy and the Record Date will be on 8th May 2026 and the dividend payment will be paid on 22nd May 2026. However, this dividend payment remains subject to the approval of the Annual General Meeting of Shareholders for the year 2026.

Voting to consider this agenda: The resolution of this agenda requires the majority vote of the total number of votes of the shareholders who attend the meeting and cast their votes.

Agenda 4 Consider and Approve the Appointment of Directors to Replace of Those Who Retired by Rotation for The Year 2026

Objective and Reason: The Public Limited Companies Act B.E. 2535 (and as amendments) and the Company's Articles of Association stipulated that at each annual general meeting, the directors shall be retired at the rate of one-third. If the number of directors cannot be divided into three parts, it shall be the closest number to one-third which the director who has been in office for the longest time will be retired but eligible to be re-elected to serve as a director.

The Company currently has 12 directors. In this annual general meeting of shareholders, there are 4 directors of the Company who will be retired by rotation and are proposed to be re-elected to serve as directors for another term, namely:

No.	Name	Position
1.	Dr. Somchai Ratanapoompinyo	Vice Chairman of the Board of Directors / Chairman of Executive Committee / Chairman of Risk Management Committee / Member of Corporate Social Responsibility and Sustainable Development Committee
2.	Asst. Prof. Suppasin Suriya	Director / Independent Director / Member of Audit Committee / Member of Nomination Remuneration and Corporate Governance Committee
3.	Dr. Sanathorn Ratanapoompinyo	Director / Member of Corporate Social Responsibility and Sustainable Development Committee
4.	Mr. Teerapat Yanatornkul	Director / Executive Director / Member Risk Management Committee / Member of Corporate Social Responsibility and Sustainable Development Committee

The Company announced on the Company's website and informed the information via electronic channel to the Stock Exchange of Thailand on 2nd September 2025 to invite shareholders to nominate the appropriate and qualified persons to be appointed as directors in accordance with the Company's criteria between 2nd September 2025 to 31st December 2025. The Company would like to inform that **no shareholder has nominated any person to be appointed as the Company's director** for the Annual General Meeting of Shareholders for the Year 2026.

With this regard, the Board of Directors under the approval of the Nomination Remuneration and Corporate governance Committee is of the opinion to propose 4 retiring directors to reassume their positions for another term as they are qualified and suitable for the Company's business operations, including relevant knowledge, skills, expertise, experience, vision, and credibility and such person also has no prohibited characteristics as prescribed by law.

Board of Directors' Opinion: The Board of Directors (the above 4 directors did not take part in the consideration), under the approval of the Nomination Remuneration and Corporate Governance Committee, has considered the suitability and utmost benefit of the Company and concluded that the persons nominated had undergone a strict, careful, and cautious consideration from the Board of Directors that they are qualified and suitable for the Company's business operations, including relevant knowledge, skills, expertise, experience, vision, and credibility and such person also has no prohibited characteristics as prescribed by law. In addition, the Board of Directors has considered that the person nominated for the position of independent director will be able to express opinions independently and in accordance with the relevant rules. Therefore, the Board of Directors deems it appropriate to propose the Annual General Meeting of Shareholders for the year 2026 to consider appointing the directors who retired by rotation to be re-elected as the Company's directors for another term. This agenda will use the method of individual voting.

Profile of the candidates proposed to be appointed as directors of the Company and the qualifications of independent directors which are higher than the minimum requirements of the Securities and Exchange Commission and the Stock Exchange of Thailand are shown in **Attachment 1**.

Voting to consider this agenda: The resolution of this agenda requires the majority vote of the total number of votes of the shareholders who attend the meeting and cast their votes. (individual voted) in accordance with the criteria and procedures as stipulated in Article 16 of the Company's Articles of Association as follow;

- (1) Each shareholder shall have a number of votes equal to one share per one vote.
- (2) Each shareholder may using their votes under (1) to appoint an individual or several persons to be director. In case of electing more than one person, the votes will not be divided unequally between the elected persons (the election of directors shall be Non-Cumulative Voting only).
- (3) The persons who receive the highest votes in their descending order shall be elected as directors equal to the number of directors to be elected in that election. If the number of nominated persons with an equal number of votes exceeds the number of directors required or required to be elected at such election, the chairman of the meeting shall have a casting vote.

Agenda 5 Consider and Approve the Remuneration of Directors for the Year 2026

Objective and Reason: The Public Limited Companies Act B.E. 2535 (and as amendments) and the Company's Articles of Association stipulated that the directors of the Company are entitled to receive remuneration for their duties from the Company in the form of regular remuneration, meeting allowances, pension, bonuses, rewards or other forms of remuneration as the shareholders' meeting shall consider and resolve with not less than two-thirds (2/3) of the total votes of the shareholders who attend the meeting whereas such remuneration could be a fixed amount or regulated as specified by the rules and may determine from time to time or remain effective until the shareholders' meeting has resolution to amend the remuneration. Nevertheless, the directors of the Company are entitled to receive the remuneration and other benefit as regulated by the Company's regulation.

Additionally, the Company has a clear and transparent process for determining the remuneration by allowing the Nomination Remuneration and Corporate Governance Committee to consider and determine the rate of remuneration of the Board of Directors and to submit to the Board of Directors' meeting for approval, as well as seeking approval from the Shareholders Meeting. The guidelines for determining the directors' remuneration will consider the appropriateness in determining the directors' remuneration based on the Company's financial position, the scope of duties and responsibilities of the directors to a level that can motivate and retain knowledgeable and competent directors to perform duties with the Company and can be comparable to the remuneration of directors in the same industry or a similar industry.

In this regard, the details of the remuneration of directors appear in the Annual Report of the year 2025 (Form 56-1 One Report) under Part 2, Heading 8.1.2 Meeting Attendance and Remuneration for Individual Directors in QR code format. **(Attachment 9)**

Board of Directors' Opinion: The Board of Directors have agreed with the Nomination Remuneration and Corporate Governance Committee by considering the suitability of the duties, scope of roles and responsibilities, reasonability and directors' performance of duties including suitability for the type of business and business expansion of the Company, market and industry trends by comparing with the remuneration of other registered companies in the same industry or equivalent in size. Therefore, it is appropriate to propose to the shareholders' meeting to consider and approve the directors' remuneration for the year 2026 as proposed below:

Director's Remuneration (Unit: THB)		
Components of Compensation	Year 2026 (Proposed Year)	Year 2025
1. Board Director Remuneration		
Monthly Remuneration		
- Chairman of the Board	40,000	40,000
- Non-Executive Directors	25,000	25,000
- Executive Directors*	-	-
Meeting Allowance per Time		
- Chairman of the Board	25,000	25,000
- Directors	20,000	20,000
Annual Compensation**		
- Chairman of the Board	Not exceeding 200,000	Not exceeding 200,000
- Directors	Not exceeding 200,000	Not exceeding 200,000
2. Sub-committee Remuneration***		
Monthly Remuneration		
- Chairman of the Board	-	-
- Directors	-	-
Meeting Allowance per Time		
- Chairman of the Board	25,000	25,000
- Directors	20,000	20,000
Annual Compensation		
- Chairman of the Board	-	-
- Directors	-	-
Other compensatory benefits - Directors' and Officers' Liability Insurance: D&O Insurance -		

Remark

* The executive directors of the Company will not receive monthly remuneration.

** Annual remuneration rate for Company Directors, not exceed than 200,000 Baht per year by Dr. Somchai Ratanapoompinyo or the person assigned by Dr. Somchai Ratanapoompinyo, having the power to allocate this amount to each director.

***Sub-committees of the Company are: 1. Audit Committee 2. Nomination Remuneration and Corporate Governance Committee 3. Risk Management Committee 4. Social Responsibility and Sustainable Development Committee

In this regard, the determination of the remuneration of the Board of directors and Sub - Committee for the year 2026 in the form of monthly remuneration, meeting allowance, annual remuneration and other compensation, in which the total amount shall not exceed THB 10,000,000. which is the original rate approved by the Annual General Meeting of Shareholders for the Year 2025, In addition, such compensation shall be effective from 1st January 2026 onward, until the Annual General Meeting of Shareholders resolves to change otherwise.

Votes to consider this agenda: The resolution of this agenda requires the vote not less than two-thirds of the total number of votes of the shareholders who attend the meeting.

Agenda 6 Consider and Approve the Appointment of the Auditor and the Audit Fees for the Year 2026

Objective and Reason: To comply with the Public Limited Companies Act B.E. 2535 (and as amendments) and the Company's Articles of Association which requires the general meeting of shareholders to appoint an auditor and determine the annual audit fees of the Company. Moreover, the Capital Market Supervisory Board requires listed companies have to rotate the auditors. In the event that the same auditor has performed the duty of reviewing or auditing and providing opinions on the Company's financial statements for 7 consecutive fiscal years, the new auditor under the same audit firm as the previous auditor can be appointed. However, the Company may appoint the auditor who has retired from the rotation from the auditor after at least 5 cycles fiscal year from the date of discharging from duty.

Furthermore, the Board of Directors has agreed with the opinion of the Audit Committee which appoint the auditor by considering from the past experiences, standard, efficiency, expertise, independency and the rate of auditor's remuneration.

Board of Directors' Opinion: The Board of Directors under the approval by the Audit Committee, having considered the operation of the auditor in 2025 of PricewaterhouseCoopers ABAS Company Limited and deems it appropriate that it is satisfactory as the auditor has good knowledge and understanding of the business as well as having experience and expertise in auditing and providing useful advice to the Company. In addition, PricewaterhouseCoopers ABAS Company Limited has performed as the auditor for all of the Company's subsidiaries in Thailand as well. Therefore, the Board of Directors deems it appropriate to propose to the Annual General Meeting of Shareholders for the Year 2026 for approval as follows:

- 1) Appointing the Company's auditor from PricewaterhouseCoopers ABAS Company Limited as the following list to be the Company's auditors for the fiscal year 2026.

No.	Name	Certified Public Accountant No.	Cumulative Years as The company's Auditor
1.	Mr. Paiboon Tunkoon	4298 or	Signed in the Company's financial statements in years 2021
2.	Ms. Sakuna Yamsakul	4906 or	Never signed in the Company's financial statements
3.	Mr. Boonlert Kamolchanokkul	5339	Never signed in the Company's financial statements

By having the power to any one of the above-named auditors, review and express opinions on the Company's financial statements and in the event that the auditors listed above are unable to perform their duties, PricewaterhouseCoopers ABAS Company Limited shall provide the Company other certified public account of the Pricewaterhouse Coopers ABAS Company Limited as a replacement.

The PricewaterhouseCoopers ABAS Company Limited and the auditors listed above have no relationship and interests with the Company/subsidiaries/executives/major shareholders of the Company or the related persons of such person and have sufficient independence to audit and express opinions on the Company's financial statements.

A brief profile and Work Experience of the proposed auditors are shown in **Attachment 2**.

- 2) To determine the audit fee of the Company for the year 2026 in the amount of THB 5,624,000 and acknowledge the audit fees for its subsidiaries in Thailand the Company appoints PricewaterhouseCoopers ABAS Company Limited as the auditor in the amount of THB 2,979,000, including the audit fees of the Company and its subsidiaries with a total of, not more than, THB 8,603,000, excluding any other expenses, which increased from the year 2025 in the amount of THB 300,000 due to the expansion of auditing scope arising from the additional audit of the financial statements of RBS - TU FOOD INGREDIENTS PRIVATE LIMITED. However, the consolidated audit fees of the subsidiaries may be increased based on the increase in subsidiaries' operations.

In this regard, the Company has determined Non-Audit Fees, including Inventory Destruction fee and Tax Retainer fees, with a total of, not exceeding, THB 315,000 per year and the fee for the audit of BOI Privilege Compliance Audit Fee, with a total of, not exceeding, 80,000 per year, exclude other expenses of the auditor, which will be reimbursed as actual expenses, such as travel expenses and document fees. If there are additional expenses, the Chief Executive Officer or Chief Financial Officer may consider determining special expenses on a case-by-case basis.

For overseas subsidiaries that the Company did not appoint The PricewaterhouseCoopers ABAS Company Limited as the auditor, the Board of Directors will ensure that financial statements can be prepared in time.

The details of the determination of the auditor's remuneration of the Company are shown in the Annual Report of the year 2025 (Form 56-1 One Report) under Part 2, Heading 7.6.3 Auditor's Remuneration in QR code. **(Attachment 9)**,

Summary of information comparing the amount of audit fees of the Company and its subsidiaries to previous years are as follows:

1) Audit Fee

Audit Fee (Unit: THB)			
No.	List	Year 2026 (proposed year)	Year 2025
1.	Annual audit fee of the Company	5,624,000	5,137,000
2.	Annual audit fee of the subsidiaries in Thailand	2,979,000	3,166,000
	Total	Not exceeding 8,603,000	Not exceeding 8,303,000

2) Non-Audit Fees

Non-Audit Fees (Unit: THB)			
No.	List	Year 2026 (proposed year)	Year 2025
1.	Additional remunerations	Not exceeding 300,000	Not exceeding 300,000
2.	Additional remunerations of the subsidiaries in Thailand	Not exceeding 15,000	Not exceeding 15,000
3.	BOI Privilege Compliance Audit Fee	Not exceeding 80,000	-

Votes to consider this agenda: The resolution of this agenda requires the majority vote of the total number of votes of the shareholders who attend the meeting and cast their votes.

Agenda 7 Consider Other Matters (if any)

Information for Shareholders

- (1) The Company has specified the list of shareholders entitled to attend the Annual General Meeting of Shareholders for the year 2026 (Record Date) on 16th March 2026, according to the Securities and Exchange Act (B.E. 2535) (and as amendments), Section 89/26.
- (2) The Company has invited shareholders to propose matters to the Board of Directors to include them as agenda items for the Annual General Meeting of Shareholders for the year 2026 or to propose qualified persons considered to be directors of the Company by informing their proposal to the Company in advance prior to the date of Annual General Meeting, in accordance with the principles of good corporate governance, specifically from 2nd September 2025 to 31st December 2025. Such proposal must comply with the Company regulations as announced on the Company website. The Company has also provided the said invitation via the electronic channels of the Stock Exchange of Thailand. Nevertheless, the Company would like to inform that no shareholders proposed the meeting agenda or nominated any person to be appointed as director according to the Company's regulations.
- (3) Shareholders wishing to attend the meeting in person or by a proxy who is not a director of the Company can attend the Annual General Meeting of Shareholders for the year 2026 via electronic meeting by following the Guidelines for attending of Electronic Meeting by Inventech Connect as detailed in **Attachment 7**.

In case of the shareholders decide to appoint proxies, the shareholder can appoint any person as he or she wishes or may choose to appoint **Mrs. Benjawan Ratanaprayul or Mr. Rut Dankul**, both are the independent directors of the Company, as the proxy of the shareholder. Such independent directors will vote on each agenda as specified by the shareholders in the proxy form. Profile of independent directors for shareholders' proxy as detailed in **Attachment 4**.

The Company recommends that, in granting a proxy, shareholders use Proxy Form B as provided in **Attachment 3**, which allows shareholders to clearly specify their voting instructions for each agenda item. Please complete and sign the proxy form, and attach the supporting documents as specified in **Attachment 6**. and please return it in advance within business day from 9:00 hrs. to 16:00 hrs by 21st April 2026 by sending to:

Company Secretary Department

R&B Food Supply Public Company Limited

No. 9 Pho Kao 3, Yaek 17, Khlong Chan Sub-district, Bang Kapi District, Bangkok 10240

If any shareholder wishes to ask for more information, they can contact the Company's staff via telephone number 02-946-6813 ext. 502 during business day from 9.00 hrs. to 16:00 hrs. In addition, shareholders can submit questions in advance by sending it to comsec@rbsupply.co.th, within 21st April 2026.

In this regard, shareholders can study the details of the procedures for attending the shareholders' meeting via electronic meeting (E-Meeting) and additional proxies as shown in **Attachment 7**.

Shareholders can download the Invitation to the Annual General Meeting of Shareholders for the Year 2026, along with supporting documents and proxy forms, from the Company's website at <https://investor.rbfoodsupply.co.th/en/document/shareholder-meetings>.

Please be informed and attended meeting on the aforesaid date, time, place and procedures accordingly.

Sincerely Yours,



Mrs. Benjawan Ratanaprayul
Chairman of the Board of Directors

Profile of nominated Candidates for the Election of directors

	
Name and Surname	Dr. Somchai Ratanapoompinyo
Age	74 years
Nationality	Thai
Proposed Director Position	Vice Chairman of the Board of Directors / Chairman of Executive Committee / Chairman of Risk Management Committee / Member of Corporate Social Responsibility and Sustainable Development Committee
Date of First Appointment as Director (Since the Company Became a Public Company)	August 29, 2018
Number of Years as Director	7 Years 4 Months
Shareholding in the company (including spouse and underage child) * Information as of 12 January 2026	Dr. Somchai Ratanapoompinyo holds 496,157,200 shares (25.4374%) Spouse holds 474,083,050 shares (24.3057%)
Educational Qualifications	- PhD Faculty of Political Science, programming in Public Administration, Bangkok Thonburi University - Master's Degree Faculty of Political Science, Programming in Political Science, Ramkhamhaeng University - Bachelor's Degree Faculty of Science, Programming in Chemistry, Chulalongkorn University
Other Training and Seminars	- Course of TNDC the National Defense College TNDC 2547 (Wor Por Aor. 2547/Por Ror Aor.17)

Profile of nominated Candidates for the Election of directors	
Director Training Program of the Thai Institute of Directors Association (IOD)	- Directors Accreditation Program (DAP) Class No. 121/2015 - Financial Statements for Directors (FSD), Class No. 43/2020
Number of meetings attended in 2025	- Board of Directors meetings 6 times out of 6 - Executive Committee meetings 2 times out of 2 - Risk Management Committee meetings 2 times out of 2 - Corporate Social Responsibility and Sustainable Development Committee meetings 2 times out of 2
Experience / Currently positions(s) as a director, executive, and others	
Director / Executive positions(s) in the companies that may have a conflict of interest	
-None-	
Position(s) in other companies listed on the Stock Exchange of Thailand	
-None-	
Position(s) in other companies which is not listed on the Stock Exchange of Thailand	
2022 - Present	Director RBS - TU FOOD INGREDIENTS PRIVATE LIMITED
2020 - Present	Director RBJ Company Limited
2020 - Present	Director R&B FOOD SUPPLY (Singapore)
2020 - Present	Director Maple Innovation Company Limited
2018 - Present	Director PT RBFOOD MANUFAKTUR INDONESIA
2016 - Present	Director PT RBFOOD SUPPLY INDONESIA
2012 - Present	Director / Managing Director Best Odour Company Limited
2002 - Present	Director The Premium Foods Company Limited

Profile of nominated Candidates for the Election of directors	
1985 - Present	Director / Managing Director Thai Flavor and Fragrance Company Limited
1984 - Present	Director / Managing Director J.P.S. Holding Company Limited
Other Work Experience	
-None-	
Family Relationship with Directors and Executives:	- Spouse of Mrs. Petchara Ratanapoompinyo - Father of Ms. Janjida Ratanapoompinyo and Ms. Sanathorn Ratanapoompinyo (Daughter)

Profile of nominated Candidates for the Election of directors

	
Name and Surname	Asst. Prof. Suppasin Suriya
Age	72 years
Nationality	Thai
Proposed Director Position	Director / Independent Director / Member of Audit Committee / Member of Nomination Remuneration and Corporate Governance Committee
Date of First Director's Appointment (Since the Company Became a Public Company)	August 29, 2018
Number of Years as Director and Independent Director	7 Years 4 Months
Shareholding in the company (including spouse and underage child) * Information as of 12 January 2026	Holding 30,000 Shares (0.0015%)
Educational Qualifications	- Master's Degree Faculty of Business Administration, Programming in Accounting, Utah State University U.S.A - Bachelor's Degree Faculty of Business Administration, Programming in Accounting of Ramkhamhaeng University - Bachelor's Degree Faculty of Science Bachelor of Science of Chulalongkorn University
Other Training and Seminars	-None-
Director Training Program of the Thai Institute of Directors Association (IOD)	- Directors Accreditation Program (DAP) Class no. 137/2017

Profile of nominated Candidates for the Election of directors	
Number of meetings attended in 2025	- Board of Directors meetings 6 times out of 6 - Audit Committee meetings 4 times out of 4 - Nomination Remuneration and Corporate Governance Committee meetings 2 times out of 2
Experience / Currently positions(s) as a director, executive, and others	
Director / Executive positions(s) in the companies that may have a conflict of interest	
-None-	
Position(s) in other companies listed on the Stock Exchange of Thailand	
-None-	
Position(s) in other companies which is not listed on the Stock Exchange of Thailand	
-None-	
Other Work Experience	
2014 - 2020	Lecturer (Asst. Prof.) Mae Fah Luang University
Family Relationship with Directors and Executives:	-None-

Profile of nominated Candidates for the Election of directors

	
Name and Surname	Dr. Sanathorn Ratanapoompinyo
Age	37 years
Nationality	Thai
Proposed Director Position	Director / Member of Corporate Social Responsibility and Sustainable Development Committee
Date of First Director's Appointment (Since the Company Became a Public Company)	August 29, 2018
Number of Years as Director	7 Years 4 Months
Shareholding in the company (including spouse and underage child) * Information as of 12 January 2026	Holding 166,759,000 Shares (8.5496%)
Educational Qualifications	- Bachelor's Degree Faculty of Medicine, Doctor of Medicine (MD) (Second Class Honors), Siriraj Hospital of Mahidol University - Board-certified plastic surgeon, Faculty of Medicine Ramathibodi Hospital of Mahidol University - Plastic and Reconstructive Surgeon, Panyanantaphikkhu Chonprathan Medical Center of Srinakharinwirot University
Other Training and Seminars	-None-
Director Training Program of the Thai Institute of Directors Association (IOD)	- Directors Accreditation Program (DAP) Class No. 144/2018
Number of meetings attended in 2025	- Board of Directors meetings 6 times out of 6 - Corporate Social Responsibility and Sustainable Development Committee meetings 2 times out of 2

Profile of nominated Candidates for the Election of directors		
Experience / Currently positions(s) as a director, executive, and others		
Director / Executive positions(s) in the companies that may have a conflict of interest		
-None-		
Position(s) in companies listed on the Stock Exchange of Thailand		
-None-		
Position(s) in companies which is not listed on the Stock Exchange of Thailand		
2019 - Present	Director Thai Flavor and Fragrance Company Limited	
2018 - Present	Director PT RBFOOD MANUFAKTUR INDONESIA	
2016 - Present	Resident Physician Ramathibodi Hospital, Mahidol University.	
Other Work Experience		
2014 - 2015	Physician Panyananthaphikkhu Chonprathan Medical Center, Srinakharinwirot University.	
Family Relationship with Directors and Executives:		- Daughter of Mr. Somchai Ratanapoompinyo and Mrs. Petchara Ratanapoompinyo - Sister of Dr. Junjida Ratanapoompinyo

Profile of nominated Candidates for the Election of directors

	
Name and Surname	Mr. Teerapat Yanatornkul
Age	46 years
Nationality	Thai
Proposed Director Position	Director / Executive Director / Member of Risk Management Committee / Member of Corporate Social Responsibility and Sustainable Development Committee
Date of First Director's Appointment (Since the Company Became a Public Company)	August 29, 2018
Number of Years as Director	7 Years 4 Months
Shareholding in the company (including spouse and underage child) * Information as of 12 January 2026	Holding 2,885,00 Shares (0.1479%)
Educational Qualifications	- Master's Degree Faculty of Business Administration Kasetsart University - Bachelor's Degree Faculty of Science King Mongkut's Institute of Technology Ladkrabang

Profile of nominated Candidates for the Election of directors	
Other Training and Seminars	- Strategic Risk Management Program, organized by the Thailand Productivity Institute. - Occupational Safety, Health and Working Environment Committee Program for Establishments, organized by V Safety and Construction Co., Ltd. - Guidelines for Machinery and Equipment Compliance for BOI-Promoted Businesses, organized by the Board of Investment of Thailand. - Preparation of Machinery Privileges and Benefits Information via the Electronic System, organized by the Board of Investment of Thailand. - Procedures for Commencement of Operations for BOI-Promoted Businesses, organized by the Board of Investment of Thailand.
Director Training Program of the Thai Institute of Directors Association (IOD)	- Directors Accreditation Program (DAP) Class No.121/2015 - Corporate Governance for Executives (CGE) Class No.16/2020 - Risk Management Program for Corporate Leaders (RCL) Class No. 26/2022 - Ethical Leadership Program (ELP) Class No. 27/2022
Number of meetings attended in 2025	- Board of Directors meetings 6 times out of 6 - Executive Committee meetings 2 times out of 2 - Risk Management Committee meetings 2 times out of 2 - Corporate Social Responsibility and Sustainable Development Committee meetings 2 times out of 2
Experience / Currently positions(s) as a director, executive, and others	
Director / Executive positions(s) in the companies that may have a conflict of interest	
-None-	
Position(s) in companies listed on the Stock Exchange of Thailand	
-None-	
Position(s) in companies which is not listed on the Stock Exchange of Thailand	
2022 - Present	Director RBS - TU FOOD INGREDIENTS PRIVATE LIMITED

Profile of nominated Candidates for the Election of directors	
2018 - Present	Director Best Odour Company Limited
2018 - Present	Director PT RBFOOD MANUFAKTUR INDONESIA
Other Work Experience	
-None-	
Family Relationship with Directors and Executives:	-None-

Profiles and Work Experience of the Proposed Auditors for the year 2026	
Name-surname	Mr. Paiboon Tunkoon Certified Public Accountant (CPA) Registration No. 4298 
Business status	Assurance Partner
Education and Qualifications	Institution: Chulalongkorn University Degree and major: Master of Business Administration Institution: Thammasat University Degree and major: Diploma in Advanced Auditing Institution: Thammasat University Degree and major: Business Administration (Accounting)
Professional memberships	- Certified Public Accountant (CPA) Thailand - Certified Public Accountant in Thailand, Lao PDR and Cambodia - Member of the Lao Institute of Certified Public Accountants (LICPA) - Member of the Kampuchea Institute of Certified Public Accountants and Auditors (KICPAA)
Relevant experience and expertise	- An auditor in the financial service (FS) group in 1990. He has robust audit experience in banking and capital markets for a variety of clients – from branches, listed companies, and multinational corporations. - Between 1997 and 2003 provided consulting service to clients in various industries including Mergers and Acquisitions, Corporate Finance and Financial Restructuring. - In 2003 and Between 2006 and 2015 has managed key clients as well as operations at PwC Lao and PwC Cambodia. - Providing assurance services to a number of large groups of listed companies and Initial Public Offering (IPO) clients. - Leading PwC's corporate responsibility, Net Zero and overall PwC's operations. - Experience in Board roles, such as markets (strategies), people and ESG (sustainability). - Experience leading priority accounts (global and regional audit engagements). - Specializing in audit and advisory, including financial services. - Specializing in financial services, hospitality, retail and food. -

Profiles and Work Experience of the Proposed Auditors for the year 2026	
Name-surname	Ms. Sakuna Yamsakul Certified Public Accountant (CPA) Registration No. 4906 
Business status	Assurance Partner
Education and Qualifications	Institution: Thammasat University Degree and major: Bachelor of Accounting (2nd Class Honors)
Professional memberships	- Certified Public Accountant (CPA) - Federation of Accounting Professions - Subcommittee of Ethics under Federation of Accounting Professions
Relevant experience and expertise	- Actively involving in due diligence, acquisition process and special assignments. Having extensive experience in providing audit due to prior collaboration with the Bank of Thailand project to develop the guidance and standards on securities borrowing and lending Structured Notes which her experience with regulators has provided her with a strong understanding of the regulatory environment in the region and in particular the issues facing developing markets in Thailand. - Being a guest lecturer in IFRS Accounting to PwC clients and a guest lecturer focused on investment properties at university. - Having more than 25 years of experience working in financial services and industrial practices, specializing in the banking capital markets and including the insurance business. - Having extensive experience in providing audit and business advisory services to a wide range of local and multinational clients and has been actively involved in due diligence, acquisition process and special assignments.

Profiles and Work Experience of the Proposed Auditors for the year 2026		
Name-surname	Mr. Boonlert Kamolchanokkul Certified Public Accountant (CPA) Registration No. 5339	
Business status	Partner and Assurance Leader	
Education and Qualifications	Institution: Heriot-Watt University, U.K. Degree and major: Master of Business Administration Institution: De Montfort University, U.K. Degree and major: Bachelor of Arts (First Class Honors) Accounting and Finance	
Professional memberships	- Certified Public Accountant (CPA) Thailand - Authorized Auditor of the Office of the Securities and Exchange Commission - Association of Chartered Certified Accountants (ACCA) U.K. - Association of Accounting Technicians (AAT) U.K. - CPA Australia - Institute of Internal Auditors (IIA) U.S.	
Relevant experience and expertise	- Starting his career with Price Waterhouse in Thailand since 1993. - Worked in the Financial Institutions Audit Department at Price Waterhouse (now PricewaterhouseCoopers) – in Sydney, Australia, He was assigned to audit the investment banking group for a period of two years. - Currently, a partner of PricewaterhouseCoopers ABAS Limited in Thailand and has over 30 years of experience in providing auditing and technical advisory services, specializing in financial services industry. His main areas of technical advice on accounting issues are within the context of Thai and International Financial Reporting Standards, particularly on financial instruments for banks and other financial institutions. - The Assurance Leader and a member of Firmwide Leadership Team of PwC Thailand.	

Profiles and Work Experience of the Proposed Auditors for the year 2026	
	- He was the Financial Services Leader of PwC Thailand and was the leader of our Risk Management and Quality function for all offices in Laos, Cambodia, Malaysia, Thailand and Vietnam responsible for the oversight of proper application and implementation of audit and ethical standards, compliance with policies and procedure of our risk management policies and quality control procedures. - He was a member of Management Board and Assurance Management Team during 2004 - 2020, and the Office Managing Partner of PwC Cambodia during 2012 - 2016.

ปิดอากรแสตมป์ 20 บาท
Duty Stamp 20 Baht

หนังสือมอบฉันทะ แบบ ก. (แบบทั่วไปซึ่งเป็นแบบที่ง่ายไม่ซับซ้อน)

Form of Proxy, Form A (a simple non-complicated form)

ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

Ref: Notification of Department of Business Development regarding Proxy Form (No. 5) B.E. 2550

เลขทะเบียนผู้ถือหุ้น

Shareholders' Registration No.

เขียนที่.....
Written at

วันที่..... เดือน..... พ.ศ.
Date Month Year

(1) ข้าพเจ้า สัญชาติ
I/We Nationality
อยู่บ้านเลขที่ ถนน ตำบล/แขวง
Address Road Sub-District
อำเภอ/เขต จังหวัด รหัสไปรษณีย์
District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท อาร์ แอนด์ บี ฟู้ด ซัพพลาย จำกัด (มหาชน) (“บริษัท”)
Being a shareholder of R&B Food Supply Public Company Limited (the “Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม.....หุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง ดังนี้
Holding the total amount of shares and have the right to vote equal to votes as follows:

☐ หุ้นสามัญ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Ordinary share shares and have the right to vote equal to votes

☐ หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Preference shares shares and have the right to vote equal to votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทได้ โดยมีรายละเอียดกรรมการอิสระของบริษัทปรากฏตามสิ่งที่ส่งมาด้วย 4)
Hereby appoint (shareholder may grant a proxy to the Company's Independent Director as detailed in the attachment no. 4)

☐ 1. นาย/นาง/นางสาว อายุ.....ปี
Mr./Mrs./Miss..... Age.....years

อยู่บ้านเลขที่ ถนน ตำบล/แขวง
residing at Road Sub-District
อำเภอ/เขต จังหวัด รหัสไปรษณีย์ หรือ
District Province Postal Code or

☐ 2. นาย/นาง/นางสาว อายุ.....ปี
Mr./Mrs./Miss..... Age.....years

อยู่บ้านเลขที่ ถนน ตำบล/แขวง
residing at Road Sub-District
อำเภอ/เขต จังหวัด รหัสไปรษณีย์ หรือ
District Province Postal Code or

☐ 3. นาย/นาง/นางสาว อายุ.....ปี
Mr./Mrs./Miss..... Age.....years

อยู่บ้านเลขที่ ถนน ตำบล/แขวง
residing at Road Sub-District
อำเภอ/เขต จังหวัด รหัสไปรษณีย์ หรือ
District Province Postal Code or

- Appoint either one of the following Independent Directors (The additional detail of the Independent Director as provided in attachment no. 4)

- ☐ 1. นางเบญจวรรณ รัตนประยูร อายุ 74 ปี : กรรมการอิสระ
Mrs. Benjawan Ratanaprayul 74 years old : Independent Director
อยู่บ้านเลขที่ 164/21 ซอยลาดพร้าวซอย 1 แขวงจอมพล เขตจตุจักร กรุงเทพมหานคร 10900
Address: No. 164/21 Soi Lat Phrao Soi 1, Chomphon Sub-District, Chatuchak District, Bangkok 10900

☐ 2. นายรัตน์ ด้านกุล อายุ 74 ปี : กรรมการอิสระ
Mr. Rut Dankul 74 years old : Independent Director
อยู่บ้านเลขที่ 67/169 หมู่ที่ 1 ซอยแจ้งวัฒนะ 10 แยก 9-1-12 แขวงทุ่งสองห้อง เขตหลักสี่ กรุงเทพมหานคร 10210
Address: No. 67/169 Moo. 1, Soi Chaeng Watthana 10, Yaek 9-1-12, Thung Song Hong Sub-District, Lak Si District, Bangkok 10210

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 13.00 น. ด้วยวิธีการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) โดยบริษัทจะถ่ายทอดสดจากห้องประชุม ตึก 1 ชั้นที่ 4 สำนักงานใหญ่บริษัท เลขที่ 9 ซอยโพธิ์แก้ว 3 แยก 17 แขวงคลองจั่น เขตบางกะปิกรุงเทพมหานคร 10240 หรือที่จะพึงเลื่อนไปในวัน เวลา สถานที่และวิธีการอื่นด้วย

Anyone of the above as my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the year 2026 to be held on Thursday, 23 April 2026 at 1.00 p.m. via electronic meeting system (E-AGM). The Company will broadcast the meeting from the Company's meeting room, building 1, 4th floor, Company Headquarters, No. 9 Soi Pho Kaew 3, Yaek 17, Khlong Chan Sub-District, Bang Kapi District, Bangkok 10240 or as will be changed to another date, time, location or other methods.

กิจการใดที่ผู้รับผิดชอบตระกระทำไปในการประชุม^{นั้น} ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any act performed by the proxy holder at said meeting shall be deemed as having been performed by myself/ourselves in all respects.

ลงชื่อ/Signed ผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/Signed ผู้รับมอบฉันทะ/Proxy Holder
(.....)

ลงชื่อ/Signed ผู้รับมอบฉันทะ/Proxy Holder
(.....)

ลงชื่อ/Signed ผู้รับมอบฉันทะ/Proxy Holder
(.....)

หมายเหตุ: ผู้ถือหุ้นที่มอบฉันทะ จะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

Remark: The shareholder shall authorize only one proxy holder to attend and vote at the meeting and shall not split the number of shares to several proxy holders for splitting votes.

ปิดอากรแสตมป์ 20 บาท

Duty Stamp 20 Baht

หนังสือมอบฉันทะ แบบ ข.

Form of Proxy, Form B

(แบบที่กำหนดรายการต่างๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว)

(Form Specifying Various Particulars for Authorization Containing Clear and Concise Details)

ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

Ref: Notification of Department of Business Development regarding Proxy Form (No. 5) B.E. 2550

เขียนที่.....

Written at

วันที่ เดือน พ.ศ.
Date Month Year

(1) ข้าพเจ้า สัญชาติ
I/We Nationality

อยู่บ้านเลขที่ ถนน ตำบล/แขวง
Address Road Sub-District
อำเภอ/เขต จังหวัด รหัสไปรษณีย์
District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท อาร์ แอนด์ บี ฟู้ด ซัพพลาย จำกัด (มหาชน) ("บริษัท")

Being a shareholder of R&B Food Supply Public Company Limited (the "Company")

โดยถือหุ้นจำนวนทั้งสิ้นรวม หุ้น และออกเสียงลงคะแนนได้เท่ากับ เสียง ดังนี้
Holding the total amount of shares and have the right to vote equal to votes as follows:

☐ หุ้นสามัญ หุ้น ออกเสียงลงคะแนนได้เท่ากับ เสียง
Ordinary shares shares and have the right to vote equal to votes
☐ หุ้นบุริมสิทธิ หุ้น ออกเสียงลงคะแนนได้เท่ากับ เสียง
Preference shares shares and have the right to vote equal to votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทได้ โดยมีรายละเอียดกรรมการอิสระของบริษัทปรากฏตามสิ่งที่ส่งมาด้วย 4)
Hereby appoint (shareholder may grant a proxy to the Company's Independent Director as detailed in the attachment no. 4)

☐ 1. นาย/นาง/นางสาว อายุ ปี
Mr./Mrs./Miss Age years

อยู่บ้านเลขที่ ถนน ตำบล/แขวง
residing at Road Sub-District
อำเภอ/เขต จังหวัด รหัสไปรษณีย์
District Province Postal Code

☐ 2. นาย/นาง/นางสาว อายุ ปี
Mr./Mrs./Miss Age years

อยู่บ้านเลขที่ ถนน ตำบล/แขวง
residing at Road Sub-District
อำเภอ/เขต จังหวัด รหัสไปรษณีย์
District Province Postal Code

☐ 3. นาย/นาง/นางสาว อายุ ปี
Mr./Mrs./Miss Age years

อยู่บ้านเลขที่ ถนน ตำบล/แขวง
residing at Road Sub-District
อำเภอ/เขต จังหวัด รหัสไปรษณีย์
District Province Postal Code

- ☐ 4. กรรมการอิสระของบริษัทคนใดคนหนึ่งดังต่อไปนี้ (ข้อมูลเพิ่มเติมของกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 4)

Appoint either one of the following Independent Directors (The additional detail of the Independent Director as provided in attachment no. 4)

- ☐ 1. **นางเบญจวรรณ รัตนประยูร** อายุ 74 ปี : กรรมการอิสระ
Mrs. Benjawan Ratanaprayul 74 years old : Independent Director
อยู่บ้านเลขที่ 164/21 ซอยลาดพร้าวซอย 1 แขวงจอมพล เขตจตุจักร กรุงเทพมหานคร 10900
Address: No. 164/21 Soi Lat Phrao Soi 1, Chomphon Sub-District, Chatuchak District, Bangkok 10900
- ☐ 2. **นายรัตน์ ด่านกุล** อายุ 74 ปี : กรรมการอิสระ
Mr. Rut Dankul 74 years old : Independent Director,
อยู่บ้านเลขที่ 67/169 หมู่ที่ 1 ซอยแจ้งวัฒนะ 10 แขวงทุ่งสองห้อง เขตหลักสี่ กรุงเทพมหานคร 10210
Address: No. 67/169 Moo. 1, Soi Chaeng Watthana 10, Yaek 9-1-12, Thung Song Hong Sub-District, Lak Si District, Bangkok 10210

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 13.00 น. ด้วยวิธีการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) โดยบริษัท จะถ่ายทอดสดจากห้องประชุม ตึก 1 ชั้นที่ 4 สำนักงานใหญ่บริษัท เลขที่ 9 ซอยโพธิ์แก้ว 3 แขวงคลองจั่น เขตบางกะปิ กรุงเทพมหานคร 10240 หรือที่จะพึงเลื่อนไปในวัน เวลา สถานที่และวิธีการอื่นด้วย

Anyone of the above as my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the year 2026 to be held on Thursday, 23 April 2026 at 1.00 p.m. via electronic meeting system (E-AGM). The Company will broadcast the meeting from the Company's meeting room, building 1, 4th floor, Company Headquarters, No. 9 Soi Pho Kaew 3, Yaek 17, Khlong Chan Sub-District, Bang Kapi District, Bangkok 10240 or as will be changed to another date, time, location or other methods.

- (4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this Meeting, I/we grant my/our proxy to vote on my/our behalf as follows:

- วาระที่ 1 **พิจารณารับทราบผลการดำเนินงานของบริษัทประจำปี 2568**
Agenda 1 **Consider and Acknowledge the Company's Operating Performance for the Year 2025**
วาระนี้เป็นวาระแจ้งเพื่อทราบ จึงไม่ต้องการลงมติ
This agenda is for informing the information to shareholders; therefor, the voting is not required
- วาระที่ 2 **พิจารณาอนุมัติงบการเงินเฉพาะกิจการ และงบการเงินรวมของบริษัทและบริษัทย่อย ประจำปี 2568 สิ้นสุดวันที่ 31 ธันวาคม 2568 และรับทราบรายงานของผู้สอบบัญชี**
Agenda 2 **Consider and Approve the Separate Financial Statements and the Consolidated Financial Statements of the Company and its Subsidiaries for the Year 2025, Ended on 31 December 2025, and acknowledge the Auditor's Report**

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain

วาระที่ 3

พิจารณาอนุมัติการจัดสรรกำไรสุทธิ และการจ่ายเงินปันผลสำหรับผลการดำเนินงาน ประจำปี 2568

Agenda 3

Consider and Approve the Allocation of the Net Profit and Dividend Payment for the Operating Performance for the Year 2025

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain

วาระที่ 4

พิจารณาอนุมัติแต่งตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระ ประจำปี 2569

Agenda 4

Consider and Approve the Appointment of Directors to Replace of Those Who Retired by Rotation for The Year 2026

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ การแต่งตั้งกรรมการทั้งหมด
- Appointment of the entire committee
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain
- ☐ การแต่งตั้งกรรมการเป็นรายบุคคล
- Appointment of individual directors
- ☐ (1) ดร. สมชาย รัตนภูมิปัญญา
- (1) Dr. Somchai Ratanapoompinyo
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain
- ☐ (2) ผู้ช่วยศาสตราจารย์ ศุภสิน สุริยะ
- (2) Asst. Prof. Suppasin Suriya
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain
- ☐ (3) พญ.สนาธร รัตนภูมิปัญญา
- (3) Dr. Sanathorn Ratanapoompinyo
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain
- ☐ (4) นายธีรพัฒน์ ญาณารกุล
- (4) Mr. Teerapat Yanatornkul
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain

วาระที่ 5 พิจารณาอนุมัติกำหนดค่าตอบแทนกรรมการประจำปี 2569

Agenda 5 Consider and Approve the Remuneration of Directors for the Year 2026

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain

วาระที่ 6 พิจารณาอนุมัติแต่งตั้งผู้สอบบัญชี และกำหนดค่าสอบบัญชีประจำปี 2569

Agenda 6 Consider and Approve the Appointment of the Auditor and the Audit fees for the Year 2026

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain

วาระที่ 7 พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda 7 Consider Other Matters (if any)

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่า การลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of the proxy holder in any agenda that is not as specified in this proxy shall be considered as invalid and not be my/our voting as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใดให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy holder shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any act performed by the proxy holder at said meeting, except in case that the proxy holder does not vote as I/we specifies in the proxy form, shall be deemed as having been performed by myself/ourselves in all respects.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy Holder
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy Holder
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy Holder
(.....)

หมายเหตุ / Remark

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The Shareholder shall authorize only one proxy holder to attend and vote at the meeting and shall not split the number of shares to several proxy holders for splitting votes.

2. วาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

For agenda election of directors, either the whole nominated candidates or an individual nominee can be elected.

3. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

In case there is any further agenda apart from specified above brought into consideration in the meeting, the Grantor may use the Annex of Proxy Form B. as attached.

ใบประจำต่อหนังสือมอบฉันทะแบบ ข.

Annex of the Proxy form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท อาร์ แอนด์ บี ฟู้ด ซัพพลาย จำกัด (มหาชน)

The appointment of proxy by the shareholder of R&B Food Supply Public Company Limited

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 13.00 น. ด้วยวิธีการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) โดยบริษัทจะถ่ายทอดสดจากห้องประชุม ตึก 1 ชั้นที่ 4 สำนักงานใหญ่บริษัท เลขที่ 9 ซอยโพธิ์แก้ว 3 แยก 17 แขวงคลองจั่น เขตบางกะปิ กรุงเทพมหานคร 10240 หรือที่จะพึงเลื่อนไปในวัน เวลา สถานที่และวิธีการอื่นด้วย

Anyone of the above as my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the year 2026 to be held on Thursday, 23 April 2026 at 1.00 p.m. via electronic meeting system (E-AGM). The Company will broadcast the meeting from the Company's meeting room, building 1, 4th floor, Company Headquarters, No. 9 Soi Pho Kaew 3, Yaek 17, Khlong Chan Sub-District, Bang Kapi District, Bangkok 10240 or as will be changed to another date, time, location or other methods.

วาระที่..... เรื่อง.....

Agenda Subject

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain

วาระที่..... เรื่อง.....

Agenda Subject

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
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วาระที่..... เรื่อง.....

Agenda Subject

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐ งดออกเสียง / Abstain

วาระที่.....เรื่อง.....
Agenda Subject

- ☐ (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
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- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐งดออกเสียง / Abstain

วาระที่.....เรื่อง.....
Agenda Subject

- ☐ (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
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- ☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐งดออกเสียง / Abstain

วาระที่.....เรื่อง.....เลือกตั้งกรรมการ (ต่อ).....
Agenda Subject

- ชื่อกรรมการ / Name of director
☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐งดออกเสียง / Abstain
- ชื่อกรรมการ / Name of director
☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐งดออกเสียง / Abstain
- ชื่อกรรมการ / Name of director
☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐งดออกเสียง / Abstain
- ชื่อกรรมการ / Name of director
☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐งดออกเสียง / Abstain
- ชื่อกรรมการ / Name of director
☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐งดออกเสียง / Abstain
- ชื่อกรรมการ / Name of director
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- ชื่อกรรมการ / Name of director
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- ชื่อกรรมการ / Name of director
☐ เห็นด้วย / Approve ☐ ไม่เห็นด้วย / Disapprove ☐งดออกเสียง / Abstain

ปิดอากรแสตมป์ 20 บาท

Duty Stamp 20 Baht

แบบหนังสือมอบฉันทะ แบบ ค.

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian)

ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

Form of Proxy, Form C (This form is used only if the shareholder is an offshore investor and appointed a custodian in Thailand)

ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

Ref: Notification of Department of Business Development regarding Proxy Form (No. 5) B.E. 2550

เขียนที่.....

Written at

วันที่ เดือน พ.ศ.

Date Month Year

(1) ข้าพเจ้า สัญชาติ

I/We

Nationality

สำนักงานตั้งอยู่เลขที่ ถนน ตำบล/แขวง

Address

Road

Sub-District

อำเภอ/เขต จังหวัด รหัสไปรษณีย์

District

Province

Postal Code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ.....

As a custodian for

ซึ่งเป็นผู้ถือหุ้นของ บริษัท อาร์ แอนด์ บี ฟู้ด ซัพพลาย จำกัด (มหาชน)

Being a Shareholder of R&B Food Supply Public Company Limited.

โดยถือหุ้นจำนวนทั้งสิ้นรวม หุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง ดังนี้
Holding the total amount of shares and have the right to vote equal to votes as follows:

☐ หุ้นสามัญ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Ordinary shares shares and have the right to vote equal to votes

☐ หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Preference shares shares and have the right to vote equal to votes

(2) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทได้ โดยมีรายละเอียดกรรมการอิสระของบริษัทปรากฏตามสิ่งที่ส่งมาด้วย 4)
Hereby appoint (shareholder may grant a proxy to the Company's Independent Director as detailed in the attachment no. 4)

☐ 1 อายุ ปี
Name-Surname age years

อยู่บ้านเลขที่ ถนน ตำบล/แขวง
Residing at Road Sub-district

อำเภอ/เขต จังหวัด รหัสไปรษณีย์ หรือ
District Province Postal code or

☐ 2อายุปี
Name-Surname age years
อยู่บ้านเลขที่ ถนน ตำบล/แขวง
Residing at Road Sub-district
อำเภอ/เขต จังหวัด รหัสไปรษณีย์ หรือ
District Province Postal code or

☐ 3อายุ ปี
Name-Surname age years
อยู่บ้านเลขที่ ถนน ตำบล/แขวง
Residing at Road Sub-district
อำเภอ/เขต จังหวัด รหัสไปรษณีย์
District Province Postal code

☐ 4 กรรมการอิสระของบริษัทคนใดคนหนึ่งดังต่อไปนี้ (ข้อมูลเพิ่มเติมของกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 4)
Appoint either one of the following Independent Directors (The additional detail of the Independent Director as provided in attachment no. 4)

☐ 1. **นางเบญจวรรณ รัตนประยูร** อายุ 74 ปี : กรรมการอิสระ
Mrs. Benjawan Ratanaprayul 74 years old : Independent Director
อยู่บ้านเลขที่ 164/21 ซอยลาดพร้าวซอย 1 แขวงจอมพล เขตจตุจักร กรุงเทพมหานคร 10900
Address: No. 164/21 Soi Lat Phrao Soi 1, Chomphon Sub-District, Chatuchak District, Bangkok 10900

☐ 2. **นายรัตน์ ด่านกุล** อายุ 74 ปี : กรรมการอิสระ
Mr. Rut Dankul 74 years old : Independent Director,
อยู่บ้านเลขที่ 67/169 หมู่ที่ 1 ซอยแจ้งวัฒนะ 10 แขวงทุ่งสองห้อง เขตหลักสี่ กรุงเทพมหานคร 10210
Address: No. 67/169 Moo. 1, Soi Chaeng Watthana 10, Yaek 9-1-12, Thung Song Hong Sub-District, Lak Si District, Bangkok 10210

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญ
ผู้ถือหุ้นประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 13.00 น. ด้วยวิธีการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM)
โดยบริษัทจะถ่ายทอดจากห้องประชุม ตึก 1 ชั้นที่ 4 สำนักงานใหญ่บริษัท เลขที่ 9 ซอยโพธิ์แก้ว 3 แขวงคลองจั่น เขตบางกะปิ
กรุงเทพมหานคร 10240 หรือที่จะพึงเลื่อนไปในวัน เวลา สถานที่และวิธีการอื่นด้วย

Anyone of the above as my/our proxy to attend and vote on my/our behalf at the Annual General Meeting of Shareholders for the Year 2026 to be held on Thursday, 23 April 2026 at 01.00 p.m. via electronic meeting system (E-AGM). The Company will broadcast the meeting from the Company's meeting room, building 1, 4th floor, No. 9 Soi Pho Kaew 3, Yaek 17, Khlong Chan Sub-District, Bang Kapi District, Bangkok 10240 or as will be changed to another date, time, location or other methods.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

In this Meeting, I/We grant my/our proxy holder to attend the Meeting and vote on my/our behalf as follows:

☐ มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

Grant proxy holder the total amount of shareholding and having the right to vote

☐ มอบฉันทะบางส่วน คือ

Grant partial shares of

- ☐ หุ้นสามัญหุ้น และมีสิทธิออกเสียงลงคะแนนได้ เสียง
Ordinary shares shares and having the right to vote votes
- ☐ หุ้นบุริมสิทธิหุ้น และมีสิทธิออกเสียงลงคะแนนได้เสียง
Preference shares shares and having the right to vote votes.
- รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด เสียง
The total rights to votes votes

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this Meeting, I/we grant my/our proxy to vote on my/our behalf as follows:

วาระที่ 1 **พิจารณาทราบผลการดำเนินงานของบริษัทประจำปี 2568**

Agenda 1 **Consider and Acknowledge the Company's Operating Performance for the Year 2025**

วาระนี้เป็นวาระแจ้งเพื่อทราบ จึงไม่ต้องมีการลงมติ

This agenda is for informing the information to shareholders; therefor, the voting is not required

วาระที่ 2 **พิจารณาอนุมัติงบการเงินเฉพาะกิจการ และงบการเงินรวมของบริษัทและบริษัทย่อย ประจำปี 2568 สิ้นสุด วันที่ 31 ธันวาคม 2568 และรับทราบรายงานของผู้สอบบัญชี**

Agenda 2 **Consider and Approve the Separate Financial Statements and the Consolidated Financial Statements of the Company and its Subsidiaries for the Year 2025, Ended on 31 December 2025, and Acknowledge the Auditor's Report**

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ 3 **พิจารณาอนุมัติการจัดสรรกำไรสุทธิ และการจ่ายเงินปันผลสำหรับผลการดำเนินงาน ประจำปี 2568**

Agenda 3 **Consider and Approve the Allocation of the Net Profit and Dividend Payment for the Operating Performance for the Year 2025**

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง
Approve votes Disapprove votes Abstain votes

วาระที่ 4

พิจารณาอนุมัติแต่งตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระ ประจำปี 2569

Agenda 4

Consider and Approve the Appointment of Directors to Replace of Those Who Retired by Rotation for The Year 2026

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ **การแต่งตั้งกรรมการทั้งชุด**

Appointment of the entire committee

☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง

Approve votes Disapprove votes Abstain votes

☐ **การแต่งตั้งกรรมการเป็นรายบุคคล**

Appointment of individual directors

☐ (1) **ดร. สมชาย รัตนภูมิภิญโญ**

(1) Dr. Somchai Ratanapoompinyo

☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง

Approve votes Disapprove votes Abstain votes

☐ (2) **ผู้ช่วยศาสตราจารย์ ศุภสิน สุริยะ**

(2) Asst. Prof. Suppasin Suriya

☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง

Approve votes Disapprove votes Abstain votes

☐ (3) **พญ.สนาธร รัตนภูมิภิญโญ**

(3) Dr. Sanathorn Ratanapoompinyo

☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง

Approve votes Disapprove votes Abstain votes

☐ (4) **นายธีรพัฒน์ ญาณารกุล**

(4) Mr. Teerapat Yanatornkul

☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง

Approve votes Disapprove votes Abstain votes

วาระที่ 5 พิจารณาอนุมัติกำหนดค่าตอบแทนกรรมการประจำปี 2569

Agenda 5 Consider and Approve the Remuneration of Directors for the Year 2026

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง
- Approve votes Disapprove votes Abstain votes

วาระที่ 6 พิจารณาอนุมัติแต่งตั้งผู้สอบบัญชี และกำหนดค่าสอบบัญชีประจำปี 2569

Agenda 6 Consider and Approve the Appointment of the Auditor and the Audit fees for the Year 2026

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง
- Approve votes Disapprove votes Abstain votes

วาระที่ 7 พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda 7 Consider Other Matters (if any)

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
- (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
- (b) To grant my/our proxy holder to vote at my/our desire as follows:
- ☐ เห็นด้วย เสียง ☐ ไม่เห็นด้วย เสียง ☐งดออกเสียง เสียง
- Approve votes Disapprove votes Abstain votes

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ถือเป็นการลงคะแนนเสียงของผู้ถือหุ้น

Voting of the proxy holder in any agenda that is not as specified in this proxy shall be considered as invalid and shall not be considered my/our voting as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้รับความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy holder shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำการเองทุกประการ

Any act performed by the proxy holder at said meeting, except in case that the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been performed by myself/ourselves in all respects.

ลงชื่อ/Signed.....ผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy Holder
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy Holder
(.....)

ลงชื่อ/Signed.....ผู้รับมอบฉันทะ/Proxy Holder
(.....)

หมายเหตุ/ Remarks:

1. หนังสือมอบฉันทะแบบ ค. นี้ ใช้เฉพาะกรณีที่ ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้ คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

This Proxy Form C shall be used only in the case where the shareholder whose name appears in the register is a foreign investor and has appointed a custodian in Thailand to act as the depository and custodian of such shares.

2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ

Evidences to be enclosed with the proxy form are:

- 1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
Power of Attorney from shareholder authorizing a custodian to sign the Proxy Form on behalf of the shareholder.
- 2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทน ได้รับอนุญาตประกอบธุรกิจ คัสโตเดียน (Custodian)
Letter of certification to certify that the signer in the Proxy Form is permitted to act as a Custodian.

3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder shall appoint only one proxy holder to attend and vote at the Meeting. A shareholder shall not split the number of shares and appoint more than one proxy holder in order to split votes.

4. วาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

In agenda regarding the election of directors, either the whole nominated candidates or an individual nominee can be elected.

5. ในกรณีที่มามีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ค. ตามแนบ

In case there is any further agenda apart from specified above brought into consideration in the Meeting, the Grantor may use the Annex of Proxy Form C. as attached.

ใบประจำต่อหนังสือมอบฉันทะแบบ ค.
Annex of the Proxy form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท อาร์ แอนด์ บี ฟู้ด ซัพพลาย จำกัด (มหาชน)

The appointment of proxy by the shareholder of R&B Food Supply Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันพฤหัสบดีที่ 23 เมษายน 2569 เวลา 13.00 น. ด้วยวิธีการประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) โดยบริษัทจะถ่ายทอดจากห้องประชุม ตึก 1 ชั้นที่ 4 สำนักงานใหญ่บริษัท เลขที่ 9 ซอยโพธิ์แก้ว 3 แยก 17 แขวงคลองจั่น เขตบางกะปิ กรุงเทพมหานคร 10240 หรือที่จะพึงเลื่อนไปในวัน เวลา สถานที่และวิธีการอื่นด้วย

At the Annual General Meeting of Shareholders for the Year 2026 to be held on Thursday, 23 April 2026 at 1.00 p.m. via electronic meeting system (E-AGM). The Company will broadcast the meeting from the Company's meeting room, building 1, 4th floor, No. 9 Soi Pho Kaew 3, Yaek 17, Khlong Chan Sub-District, Bang Kapi District, Bangkok 10240 or as will be changed to another date, time, location or other methods.

วาระที่.....เรื่อง.....

Agenda Subject

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy holder to vote at my/our desire as follows:
- | | | |
|---|--|---|
| ☐ เห็นด้วย.....เสียง | ☐ ไม่เห็นด้วย.....เสียง | ☐ จดออกเสียง.....เสียง |
| Approve votes | Disapprove votes | Abstain votes |

วาระที่.....เรื่อง.....

Agenda Subject

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy holder to vote at my/our desire as follows:
- | | | |
|---|--|---|
| ☐ เห็นด้วย.....เสียง | ☐ ไม่เห็นด้วย.....เสียง | ☐ จดออกเสียง.....เสียง |
| Approve votes | Disapprove votes | Abstain votes |

วาระที่.....เรื่อง.....

Agenda Subject

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy holder to vote at my/our desire as follows:
- | | | |
|---|--|---|
| ☐ เห็นด้วย.....เสียง | ☐ ไม่เห็นด้วย.....เสียง | ☐ จดออกเสียง.....เสียง |
| Approve votes | Disapprove votes | Abstain votes |

วาระที่.....เรื่อง.....

Agenda Subject

- ☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy holder to vote at my/our desire as follows:
- | | | |
|---|--|---|
| ☐ เห็นด้วย.....เสียง | ☐ ไม่เห็นด้วย.....เสียง | ☐ จดออกเสียง.....เสียง |
| Approve votes | Disapprove votes | Abstain votes |

วาระที่.....เรื่อง.....

Agenda Subject

- ☐ (ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
 (a) To grant my/our proxy holder to consider and vote on my/our behalf as appropriate in all respects
- ☐ (ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
 (b) To grant my/our proxy holder to vote at my/our desire as follows:

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

วาระที่.....เรื่อง.....

Agenda Subject

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

ชื่อกรรมการ / Name of director

☐ เห็นด้วย.....เสียง	☐ ไม่เห็นด้วย.....เสียง	☐ จดออกเสียง.....เสียง
Approve votes	Disapprove votes	Abstain votes

Profiles of Independent Directors Granting of Proxy	
	
Name and Surname	Mrs. Benjawan Ratanaprayul
Age	74 years
Nationality	Thai
Address	No. 164/21 Soi Lat Phrao Soi 1, Chomphon Sub-District, Chatuchak District, Bangkok 10900
Current Positions	Chairman of the Board of Directors / Independent Director / Member of Audit Committee / Nomination Remuneration and Corporate Governance Committee / Member of Risk Management Committee / Member of Corporate Social Responsibility and Sustainable Development Committee
Date of First Appointment as Director (Since the Company Became a Public Company)	August 29, 2018
Number of Years as Director	7 Years 4 Months
Shareholding in the company (including spouse and underage child) * Information as of 12 January 2026	Holding 50,000 shares (0.0026%)
Educational Qualifications	- Master's Degree Faculty of Economics and Business Administration Economic, Programming in Development Kasetsart University - Bachelor's Degree Faculty of Economics, Programming in Economics, Kasetsart University

Profiles of Independent Directors Granting of Proxy	
Other Training and Seminars	- Diploma, National Defence College, The National Defence Course Class 2004 (NDC.2004 / JSP.17) - Certificate in Executive Program Class No. 6, Capital Market Academy - Certificate in Top Executive Program in Commerce and Industry (TEPCoT, Class No 3), University of the Thai Chamber of Commerce - Certificate in Advanced Insurance Science Program (Class No 2), Office of Insurance Commission (OIC) - Diploma of Seminar and Workshop on “Current Complex and Practical Issues in Patent, Trade Secret and Trademark Litigation”
Director Training Program of the Thai Institute of Directors Association (IOD)	- Directors Accreditation Program (DAP) Class No. 137/2017 - Board Nomination and Compensation Program (BNCP) Class No. 2/2017 - Board Matters & Trends (BMT) Class No. 9/2020 - Certificate in Subsidiary Governance Program (SGP) Class No. 11/2025
Number of meetings attended in 2025	- Board of Directors meetings 6 times out of 6 - Audit Committee meetings 4 times out of 4 - Nomination Remuneration and Corporate Governance Committee meetings 2 times out of 2 - Risk Management Committee meetings 2 times out of 2 - Corporate Social Responsibility and Sustainable Development Committee meetings 2 times out of 2
Agenda of this Meeting with Conflict of Interest	
- Agenda 5 Consider and Approve the Remuneration of Directors for the Year 2026	
Experience / Currently positions(s) as a director, executive, and others	
Director / Executive positions(s) in the companies that may have a conflict of interest	
-None-	

Profiles of Independent Directors Granting of Proxy	
Position(s) in other companies listed on the Stock Exchange of Thailand	
2020 - 2023	Independent Director / Audit Committee Member Kulthorn Kirby Public Company Limited
Position(s) in other companies which is not listed on the Stock Exchange of Thailand	
2021 - 2024	Advisor Air Inter Transport Company Limited
Other Work Experience	
2023 - present	Associate Judge Central Intellectual Property and International Trade Court, Class No.15
2017 - 2022	Associate Judge Central Intellectual Property and International Trade Court, Class No.12
2012 - 2021	Advisor Representative Office for Thailand of the Eastland Food Corporation Limited, USA
2019 - 2021	Member of the Government Sector Audit and Evaluation Committee Ministry of Commerce
2019 - 2020	Member of the Subcommittee to consider the study of fruits and vegetables and herbs Council of Representatives
2017 - 2019	Member of the Audit and Evaluation Committee of the Government Sector Ministry of Commerce
Family Relationship with Directors and Executives:	-None-

Profiles of Independent Directors Granting of Proxy	
	
Name and Surname	Mr. Rut Dankul
Age	74 years
Nationality	Thai
Address	No. 67/169 Moo. 1, Soi Chaeng Watthana 10, Yaek 9-1-12, Thung Song Hong Sub-District, Lak Si District, Bangkok 10210
Current Positions	Director / Independent Director / Chairman of Audit Committee / Chairman of Nomination Remuneration and Corporate Governance Committee
Date of First Director's Appointment (Since the Company Became a Public Company)	August 29, 2018
Number of Years as Director	7 Years 4 Months
Shareholding in the company (including spouse and underage child) * Information as of 12 January 2026	-None-
Educational Qualifications	- Bachelor's Degree Faculty of Law, Programming in Law, Ramkhamhaeng University
Other Training and Seminars	-None-
Director Training Program of the Thai Institute of Directors Association (IOD)	- Directors Accreditation Program (DAP) Class No. 137/2017 - Board Nomination and Compensation Program (BNCP) Class No. 2 /2017
Number of meetings attended in 2025	- Board of Directors meetings 6 times out of 6 - Audit Committee meetings 4 times out of 4 - Nomination Remuneration and Corporate Governance Committee meetings 2 times out of 2

Profiles of Independent Directors Granting of Proxy	
Agenda of this Meeting with Conflict of Interest	
- Agenda 5 Consider and Approve the Remuneration of Directors for the Year 2026	
Experience / Currently Position(s) as a director, executive, and others	
Director / Executive positions(s) in the companies that may have a conflict of interest	
-None-	
Position(s) in other companies listed on the Stock Exchange of Thailand	
-None-	
Position(s) in companies which is not listed on the Stock Exchange of Thailand	
2002 - present	Director Balance 6 Company Limited
1977 - present	Legal advisor The Krungthai Tractor Company Limited
Other Work Experience	
-None-	
Family Relationship with Directors and Executives:	-None-

The Company's Articles of Association in relation to the shareholders' meeting

1. Calling of the Shareholders Meeting

Article 31

The Board of Directors shall arrange for an annual general meeting of shareholders to be held within four (4) months after the end of the accounting year of the Company.

Any other shareholders' meetings shall be called "Extraordinary General Meeting". The Board of Directors may call an Extraordinary General Meeting whenever it is appropriate.

One or more shareholder(s) holding not less than ten (10) percent of the total issued shares may request in writing to the Board of Directors to hold an extraordinary general meeting of shareholders at any time but they shall clearly specify reasons for such request in the notice. In such case, the Board of Directors must hold a meeting of shareholders within forty-five (45) days from the date of receipt of the notice.

In the case that the Board of Directors does not hold such meeting within the period specified in the third paragraph, the shareholders who have submitted the request or other shareholders holding the aggregate number of shares as prescribed may hold the meeting by themselves within forty-five (45) days from the lapse of the period referred in the second paragraph. In this case, it shall be deemed that such shareholder's meeting is the meeting called by the Board of Directors. The Company shall be responsible for all necessary expenses incurring from the holding of the meeting and reasonable facilitation.

In the case that the quorum of the meeting convened as requested by the shareholders according to the fourth paragraph cannot be formed as required by Articles 32, the shareholders under the fourth paragraph shall be jointly responsible for any expenses incurring from the convening of such meeting for the Company.

The venue of the meeting shall be at the province that the head office or branch is situated or any other place in Thailand as indicated by the Board of Directors.

The shareholders meeting may be held in electronic method. In such case, the Company shall comply with the relevant laws.

2. The quorum

Article 32

In a shareholders' meeting, a quorum shall be constituted by at least twenty-five (25) shareholders or half (1/2) of all shareholders representing up to, one-third (1/3) of all issued shares.

In any shareholders' meeting if within one (1) hour from the time fixed for the shareholders' meeting the required quorum is, not constituted upon first paragraph, the meeting, if called by a request of shareholders, shall be dissolved. If such meeting is not called by the shareholders' request, another meeting shall be convened and a notice of the meeting shall be sent to the shareholders not less than seven (7) days prior to the meeting date. At such meeting, no quorum shall be required.

3. **Chairman of the Meeting**

Article 33

The Chairman of the Board of Directors shall be the Chairman of the shareholders' meetings. In the event that the Chairman is absent or cannot perform his duty, the Vice-Chairman, if there is one, shall be the Chairman of the meeting. If there is not a Vice-Chairman, or if the Vice-Chairman cannot perform his duty, the shareholders present shall nominate one of the shareholders to preside at the meeting.

4. **Voting**

Article 16

The shareholder meeting shall appoint the director of the Company with the following rules and procedures.

- (1) Each shareholder shall have a number of votes equal to one (1) share per one (1) vote.
- (2) Shareholder may use their votes under (1) to appoint an individual or several persons to be director but may not be exceed to the number of the director to be elected at such time (Non-Cumulative Voting).
- (3) The nominated shall be ranked in order descending from the highest number of votes received to the lowest, and shall be appointed as director in that order until the director positions are filled. Where the vote cast for nominated in descending order are tied, which would otherwise cause the number of directors to be exceeded, the remaining appointment shall be made by the chairman of the meeting who shall have a casting vote.

Article 37

In casting votes, each shareholder shall have one (1) vote equal to the one share, but a shareholder who has interests in any matter shall not be entitled to vote on such matter, except for voting on the election of directors and the resolution of the meeting shall comprise of the following votes.

- (1) In normal case, the majority of votes of shareholders who attend the meeting and cast the vote. In case of equality of votes, the Chairman of the Board shall have an additional casting vote;
- (2) In the following cases, resolution shall be passed by votes of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and are entitled to vote:

- (a) The sale or transfer of the whole or substantial part of the businesses of the Company to other persons;
- (b) The purchase or acceptance of the transfer of businesses of other companies or private companies by the Company;
- (c) The making, amendment or termination of contracts relating to the leasing out of the whole or substantial part of the businesses of the Company, the assignment to any other persons to manage the businesses of the Company, or the amalgamation of the business with other persons with an objective towards profit and loss sharing.
- (d) The amendment of Company's memorandum of association or Company's Articles of Association.
- (e) The increases or decrease of capital
- (f) The dissolution of the company
- (g) Issuance of Company's debentures
- (h) The amalgamation of the business with other company

5. The Agenda in the Annual General Meeting of Shareholders

Article 38

The matter to be conducted at the Annual General Meeting are as follows:

- (1) Acknowledge the report of the Board of Directors covering the work done during the preceding year.
- (2) Considering and approving the financial statements and statement of comprehensive.
- (3) Considering the allocating of the profit.
- (4) Considering the election of the directors in place of the directors who has retired by rotation.
- (5) Determining the directors' remuneration.
- (6) Considering the appointment of auditors and determining auditors' fee and
- (7) Other businesses.

Documents to Verify the Rights to Attend the Shareholders' Meeting via Electronic Means and Proxy.

The Shareholders must submit the following documents prior to attending the meeting via electronic media by E-Meeting (as the case may be).

1. Attending the meeting in person

- A copy of a valid official card issued by government authorities e.g. identification card, driving license or passport which is certified true by the shareholder.

2. Attending the meeting by proxy

2.1 Shareholder is a Natural Person

- The Proxy Form which completely filled in and signed by the shareholder and the proxy and affix THB 20 stamp duty.
- A copy of a valid official card of the shareholder issued by government authorities e.g. identification card, driving license or passport which is certified true by the shareholder.
- A copy of a valid official card issued by government authorities of the proxy e.g. identification card, driving license or passport (in case the proxy is the foreigner) which is certified true by the proxy.

2.2 Shareholder is Juristic Person registered in Thailand

- The Proxy Form completely filled in and signed by the authorized person of the juristic person shareholder and the proxy with the company seal (if any) and affix THB 20 stamp duty.
- A copy of the shareholder's Affidavit issued by Ministry of Commerce or relevant authorities which is not older than 12 months from the meeting's date, certified true by the authorized person of shareholder and affix company seal (if any).
- A copy of a valid official card issued by government authorities of the authorized person of shareholder e.g. identification card, driving license or passport which is certified true by said authorized person.
- A copy of a valid official card issued by government authorities of the proxy e.g. identification card, driving license or passport (in case the proxy is the foreigner) which is certified true by the proxy.

2.3 Shareholder is Juristic Person which is not registered in Thailand

- The Proxy Form completely filled in and signed by the authorized person of the juristic person shareholder and the proxy with the company seal (if any) and affix THB 20 stamp duty.
- A copy of the shareholder's Affidavit or incorporation documents issued by relevant authorities which is not older than 12 months from the meeting's date, shown name, head office's location and name of authorized person of shareholder, certified true by the authorized person of shareholder and affix company seal (if any).

- A copy of a valid official card issued by government authorities of the authorized person of shareholder e.g. identification card, driving license or passport which is certified true by said authorized person.
- A copy of a valid official card issued by government authorities of the proxy e.g. identification card, driving license or passport (in case the proxy is the foreigner) which is certified true by the proxy.
- English translation of the original documents which is not in English, certified true and correct translation by the authorized person of shareholder.

2.4 Custodian

- The Proxy Form completely filled in and signed by the authorized person of the juristic person shareholder and the proxy with the company seal (if any) and affix THB 20 stamp duty.
- Custodian's company affidavit
- Letter certifying or a copy of custodian license to operate Custodian business.
- A copy of a valid official document issued by government authorities e.g. the identification card, government officer identification card, driving license, state enterprises officer identification card or passport of authorized person who act on behalf of the Custodian.
- Power of Attorney by shareholder authorizing the Custodian to sign the proxy form on his or her behalf.
- Document or evidence of shareholder who authorize to the Custodian.
- A copy of a valid official card issued by government authorities of the proxy e.g. identification card, driving license or passport (in case the proxy is the foreigner) which is certified true by the proxy.

Shareholders who intend to grant proxy to anyone as their wish or to **Mrs. Benjawan Ratanaprayul** or **Mr. Rut Dankul**, Company's independent director, the details of the said independent directors are shown in Attachment 4.

In this regard, shareholders can deliver proxy which is completely filled in details together with the above evidence to the Company's head office at

Company Secretary Department

R&B Food Supply Public Company Limited

No. 9 Pho Kao 3, Yaek 17, Khlong Chan Sub-district, Bang Kapi District, Bangkok 10240

Within 16.00 hrs. on, 21st April 2026 in order to provide sufficient time for Company's staff to verify.

In case that shareholder has any inquiries in relation to the registration documents or filling in proxy, please contact Company Secretary Department, telephone no. 02-946-6813 ext. 502 or email to comsec@rbsupply.co.th within **21st April 2026**

Guidelines for attending of Electronic Meeting by Inventech Connect

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows:

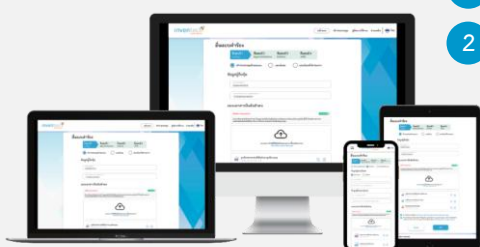
Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at

<https://sent.inventech.co.th/RBF264920R/#/homepage> or scan QR Code



and follow the steps as shown in the picture



**** Merge user accounts, please using the same email and phone number ****

- 1 Click link URL or scan QR Code in the letter notice Annual General Meeting
- 2 Choose type request for request form to 4 steps
 - Step 1 Fill in the information shown on the registration
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, the system will display information again to verify the exactitude of the information
- 3 Please wait for an email information detail of meeting and Password

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from 20 April 2026 at 8:30 a.m. and shall be closed on 23 April 2026 Until the end of the meeting.

3. The electronic conference system will be available on 23 April 2026 at 11:00 a.m. (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors

For Shareholders who authorize one of the Company's Independent Directors to attend and vote on his or her behalf, The Shareholders can submit a request to attend the meeting by Electronic Means of the specified procedures or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company within **21st April 2026 at 4.00 pm.**

Company Secretary Department

R&B Food Supply Public Company Limited

No. 9 Pho Kao 3, Yaek 17, Khlong Chan Sub-district, Bang Kapi District, Bangkok 10240

If you have any problems with the software, please contact Inventech Call Center



02-460-9227



@inventechconnect

The system available during 20 – 23 April 2026 at 08.30 a.m. – 05.30 p.m.

(Specifically excludes holidays and public holidays)

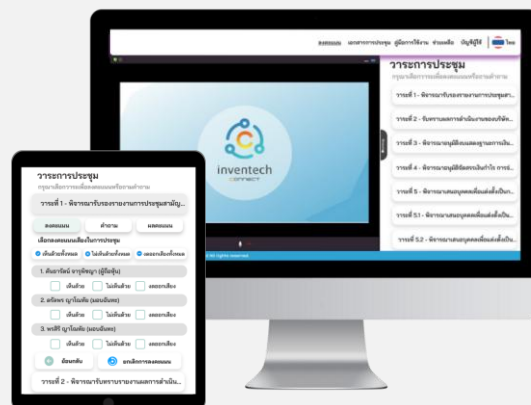


Report a problem

@inventechconnect

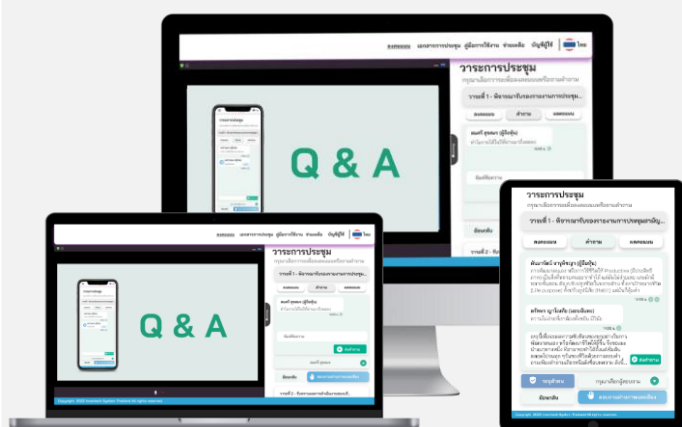
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via Inventech Connect



- Select which agenda
 - Click on “Question” button
- 1 Ask a question
 - Type the question then click “Send”
 - 2 Ask the question via video
 - Click on “Conference”
 - Click on “OK” for confirm your queue
 - Please wait for the queue for you then your can open the microphone and camera

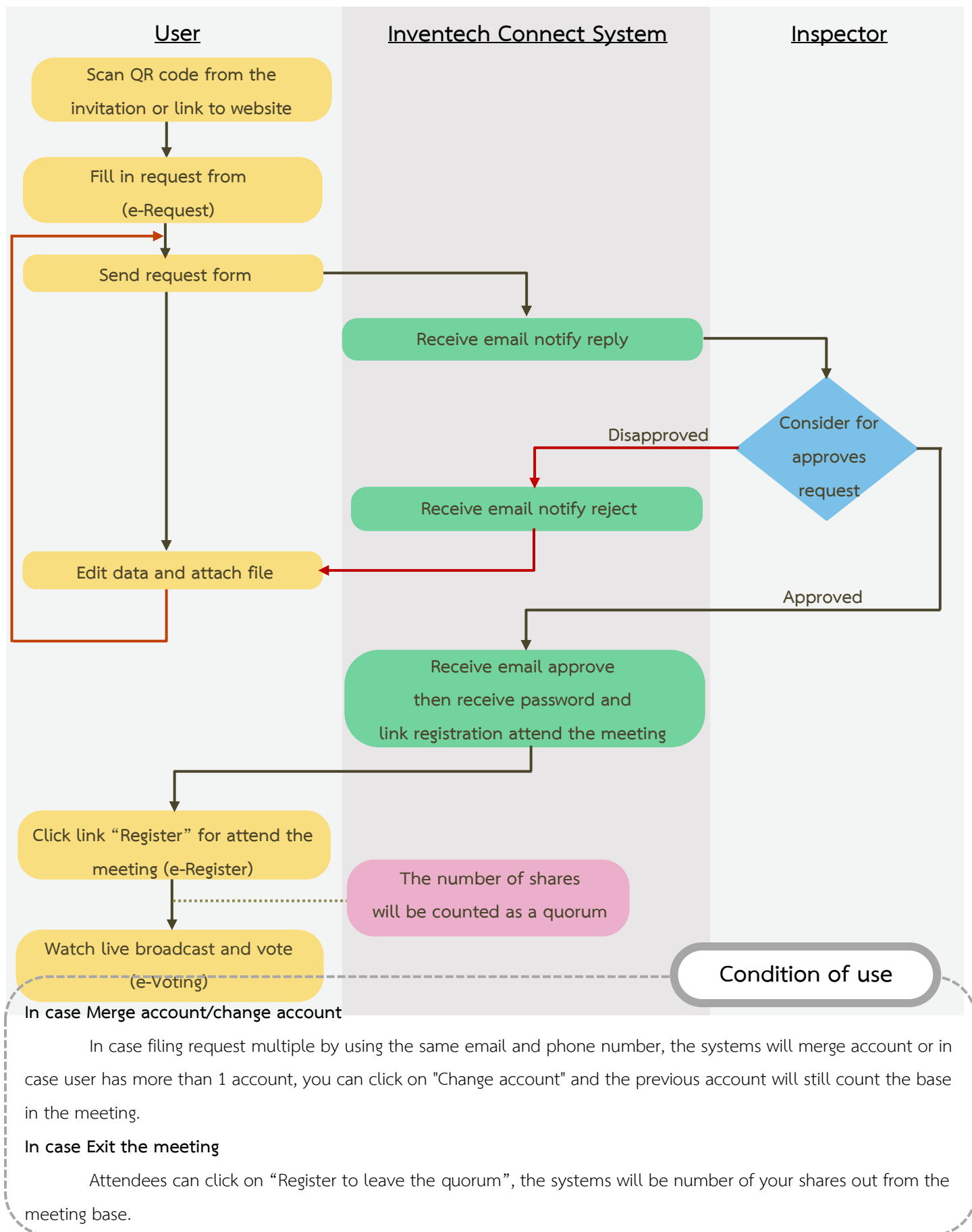
How to use Inventech Connect



User Manual and Video of using Inventech Connect

* Note Operation of the electronic conferencing system and Inventech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
 - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
 - High Quality Video: Must be have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge ** The system does not support internet explorer.



Privacy Notice
for the Annual General Meeting of Shareholders for the Year 2026 via electronic means of
R&B Food Supply Public Company Limited (“AGM”)

R&B Food Supply Public Company Limited (the “Company”) is greatly aware of the importance of personal data protection of each shareholder, proxy, or attorney of those persons. We would like to inform you of the details of procedure for protecting and treatment apply to your personal data which are in line with the personal data protection law as follows.

Data Controller Information: R&B Food Supply Public Company Limited. The contacting details are as appeared in the invitation to AGM of the Company.

1. Personal Data Collected by the Company

The Company is required to collect your personal data for the purpose of AGM arrangement and AGM attendance as follows:

(A) General Personal Data

- 1) **Contacting Information:** address, telephone number, cell phone number, e-mail, social media user accounts (i.e., Line ID, Facebook account).
- 2) **Identifying Information:** name, surname, gender, nationality, occupation, date of birth, status, photographs, signatures, identification number, passport number or data on any similar cards issued by government or any government departments.
- 3) **Other information:** data from pictures or motion pictures and voice that recorded during the AGM and activities relevant to the preparation and conducting of the AGM.

(B) Sensitive Personal Data

Nationality, religious, labor union information, biochemical information (such as face recognition and fingerprint), health information or physical or mental information and criminal record.

2. Objectives and Legal Basis for the Company to collect, use, process, or disclose Your Personal Data

The Company collects, uses, processes, or discloses your personal data in accordance with the legal basis as follows:

(A) Legal Obligation

The Company collects, uses, processes, or discloses your personal data under Clause 1 (A) and 1 (B) for the purpose of convening, conducting the AGM, including verifying your identity, sending any related documents, and carrying out any action according to the AGM's resolutions and the laws, as well as carrying out any other activities to comply with the laws and any order of the governmental authorities in accordance with the Public

Limited Companies Act B.E. 2535 (A.D. 1992) (and as amendments), the Civil and Commercial Code, and any other laws.

(B) Legitimate Interest

The Company collects, uses, processes or discloses your personal data under item Clause 1 (A) for the purpose of preparing the minutes of AGM, and keeping evidence of your attendance to the AGM, as well as for any activity as necessary such as satisfaction survey related to the legitimate interest of Company and other person, to the extent that it is within the scope of the objectives which you can reasonably expect.

The Company collects, uses, processes, or discloses your personal data under Clause 1 (B) in compliance with the measures and guidelines of AGM.

The Company records pictures, motion pictures and voice in relation to the convening and conducting AGM for registration purpose, preparation of minutes of the AGM and the public relation for AGM via electronic means and publication, still pictures and motion pictures of the AGM may show your photo during the meeting.

(C) The establishment, Compliance, Exercise or Defense of Legal Claims

For personal verifying and identifying.

3. Source of Personal Data

The Company collects your personal data directly from you, from the proxy appointed by you and from Thailand Securities Depository Co., Ltd.

Remark

The identity verification documents that you have submitted to the Company such as copy of your identification card or any other governmental documents may appear sensitive personal data, e.g. religious, race etc., which are not necessary for the AGM. Therefore, the Company does not intend to keep such sensitive personal data appeared on the identification card or other official documents. You are therefore requested to delete or conceal such information before making a copy and send such data to the Company.

4. Personal Data Disclosure

In order to proceed with the objectives as described in this Attachment, the Company may disclose your personal data to the following persons:

- Government agencies, law enforcement agencies, courts, regulatory bodies, and other supervisory agencies (i.e., the Ministry of Commerce, the Office of Securities and Exchange Commission and the Stock Exchange of Thailand etc.) or other individuals, when the Company has a reasonable belief that disclosure is necessary to comply with the laws or protecting the right of the Company, third party's rights or for personal safety, including

for performing as necessary in relation to the transferring or receiving the transfer of the Company's rights and/or obligations;

- Shareholders, investors and other persons via the website of the Company, the Stock Exchange of Thailand and Thailand Securities Depository Co., Ltd.;
- Personal data processor;
- Service providers, advisors, law enforcement agencies, courts, officers, government authorities, and other regulators;
- Electronic and print media used for reporting minutes of meeting and publicizing the meeting.

5. International Transfer of Personal Data

The Company may disclose or transfer personal data to external parties or service providers located abroad, where the destination country may have data protection standards that are either higher or lower than those of Thailand. In cases where it is necessary to transfer personal data to a country with lower data protection standards, the Company will take necessary steps and measures to ensure that the transferred personal data is adequately protected. Additionally, the recipient of the personal data will be required to adhere to appropriate data protection standards as mandated by applicable law. In cases where required by law, the Company may seek consent for the transfer of personal data to a foreign country.

6. Period of Personal Data Storage

The Company will retain your personal data so long as it is necessary for the accomplishment of the objectives for collection of such personal data. In this regard, the Company expects to keep your personal data under Clause 1 (A) for a period of 10 years, and Clause item 1 (B) for a period of 6 months from the date that the Company receives your personal data. In order to comply with the above objectives, upon the lapse of those respective periods, the Company will destroy your personal data or anonymize such data. However, the Company may store your personal data for a longer period if it is required by the relevant law.

7. Right of Data Owner

Under the stipulated laws and exceptions under the relevant laws, personal data owner has the rights to access and/or receive the copy, transfer, correct, erase, destroy, or anonymize your personal data, as well as to object and restrain the collection, use, or disclosure of the personal data in certain case. If the Company requires your consent, you may revoke your consent and still have the right to request the Company to disclose the source of the personal data that you did not consent to the Company for collection. Further, if you would like to exercise any of your rights, please contact the Company and the Company will consider your request and contact you as soon as possible. If the Company fails to comply with the laws related to personal data protection, you have the right to file a complaint to the relevant government authority under the relevant law.

8. Data Protection Measure

The Company has implemented appropriate measures to ensure the security and confidentiality of personal data, which cover the collection, use, or disclosure of Personal Data, whether in document, electronic, or other forms, of which including the organizational, technical and physical safeguards that covers the various components of information systems involved in the processing of personal data. Taking into account security operations as required by Personal Data Protection laws in order to maintain secrecy, accuracy and completeness and the availability of personal data appropriately according to the level of risk and the nature and purpose of processing personal data, as well as the likelihood and consequences of a personal data breach. This includes controlling access to personal data and critical information system components, proper user access management, defining the responsibilities of users and providing a method for retrospectively reviewing appropriate access, change, correction, or deletion of personal data, inspecting and monitoring threats and incidents of personal data violations, response when threats and personal information violations are detected and treatment and recovery of damages caused by threats or incidents of personal data violations. It has also arranged to enhance knowledge and understanding related to Personal Data Protection and security for relevant personnel in order to prevent loss, access, use, change, modification, or disclosure the personal data without authority or unlawfully.

9. Contact Us

If you have any questions or queries or would like to exercise any of your rights with regard to your personal data, please contact us or our data controller at:

Data Protection Office
R&B Food Supply Public Company Limited
No. 9 Soi Pho Kaeo 3, Yaek 17 Klongchan,
Bangkapi, Bangkok 10240
Email: dpo@rbsupply.co.th

If you would have any question, please contact the Company by 21st April 2026, at 16.00 hrs. so that the Company could therefore proceed with any necessary steps.

Annual Registration Statements / Annual Report

For the year 2026 (Form 56-1 One Report)

To Shareholders

R & B Food Supply Public Company Limited has prepared the Annual Report for the year 2025 (Form 56-1 One Report) in electronic version. Please scan the QR Code, which appear below, to access the Company's Annual Report for the year 2025 in both Thai and English versions



QR CODE (Form 56-1 One Report TH)



QR CODE (Form 56-1 One Report EN)